



The State of the Ministry Report

YOUR GLOBAL IMPACT | 2026



Haggai International's State of the Ministry is an annual publication highlighting financial reports, stories, statistics, and reporting from the ministry's fiscal year. We believe in transparent communication with Haggai partners so you can rest in the confidence that your support is stewarded wisely and truly makes an impact around the world.

Partner with us to end Gospel poverty: haggai-international.org/give



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LETTER FROM THE EDITOR

The story of Esther reminds us that the world is filled with challenge and uncertainty, and in the midst of it, we are called to step forward with courage and responsibility. When Esther recognized that she had been placed in her position for a purpose, she chose to act with courage and faith. We believe the same is true for us today. In a time marked by urgency and complexity, Haggai International has been entrusted with a calling that is not accidental. Since our founding, we have been here for moments like these, and once again we are called to step forward with the same kind of faith that defined Esther's response.

We are excited to invite you to see some of what God is doing through Haggai International around the world. What follows is more than a collection of updates. It is a window into the lives of leaders being equipped, the communities being shaped, and the opportunities unfolding in front of us right now. As you read, you will see the work God has already done and how that same work is shaping what lies ahead.

Throughout this report, you will encounter the heartbeat of our mission expressed in different ways. You'll see how leaders are being equipped to influence the spheres they serve, how global insights are shaping our direction, and how faithful partners are making it all possible. Within these pages are glimpses of innovation, honest reflections on stewardship, and the forward-looking vision that keeps us grounded in both responsibility and hope. Together, they tell a single story, one of faithful obedience and growing impact.

This work matters because it is part of God's greater mission, carried forward by faithful followers of Jesus who are committed to reaching people with his love.

It is about leaders who carry the Gospel into places where their influence matters. It is about churches strengthened, communities changed, and lives redirected toward Christ.



Your partnership is woven into every part of this story. What happens through this ministry does not happen in isolation. It happens because God works through people who are willing to invest, to pray, and to engage.

These milestones represent more than numbers. They point to lives transformed, communities engaged, and systems strengthened.

Today and every day hold significant moments for all of us. Like Esther, we are each holding something that has been entrusted to us for a purpose. Thank you for partnering with us in this mission and for helping steward what God has placed before us. We are grateful for the opportunity to share how Haggai's work continues to be carried forward through faithful leaders around the world.



PALMER WADDELL
Marketing Manager

IN HONOR OF HER FAITHFUL LEADERSHIP

Honoring Dr. Bev Williams

2007-2010: EARLY LEADERSHIP & FOUNDATION

Dr. James Walker introduced Haggai Institute to Dr. Bev Williams in the capacity of a consultant, later appointed as the first Chief Operating Officer. This season focused on building a strong operational and strategic foundation through leadership seminars, global vision trips, and staff development. Expansion of international sessions and Mandarin Ministry efforts, along with Haggai’s 40th Anniversary, helped position the ministry for global growth.

2011-2014: GLOBAL EXPANSION & PROGRAM DEVELOPMENT

This period marked significant global expansion with the launch of the Young Leaders Advisory Council and the first Asia Pacific Alumni Summit. Milestones such as the 900th session and the first Worldwide Day of Prayer reflected growing impact. Early development of formally measuring impact introduced how long-term ministry outcomes would be reported moving toward the future.

2015-2018: STRENGTHENING SYSTEMS & MILESTONES

Haggai Institute experienced significant growth, celebrating its 45th anniversary and completing its 1,000th session. Dr. Bev Williams was named Chief Executive Officer, and the partnerships became Haggai International. She expanded advisory councils and partnerships, strengthened leadership systems, and prepared the ministry for continued global influence.

2019: GLOBAL GROWTH & 50-YEAR MILESTONE

Haggai International celebrated its Golden Jubilee in Bali, marking 50 years of impact. During this time, the number of equipped leaders surpassed 120,000, reflecting sustained global growth and expanding international reach.

2020-2021: PANDEMIC & DIGITAL TRANSFORMATION

The COVID-19 pandemic prompted rapid innovation, including the launch of the first Virtual Haggai Leader Experience and a new digital learning platform. This season also marked the passing of Dr. John Edmund Haggai and the development of the Ending Gospel Poverty initiative.

2022-2023: REBUILDING & STRATEGIC GROWTH

As in-person sessions resumed, global momentum returned. A historic Vatican-based Haggai Leader Experience was launched, and the sale of the Mid-Pacific Center enabled the creation of the Ending Gospel Poverty Foundation. Total leaders equipped surpassed 150,000.

2024-2026: RECENT DEVELOPMENTS & TRANSITION

Recent years have focused on continued global engagement and leadership gatherings, including ongoing work and expansion in the Middle East and the launch of the first Diaspora and Francophone HLEs. This season marks a leadership transition as Dr. Bev Williams announces retirement.

We

all want

access...

Access to Wi-Fi. To information. To food. To community. To hope. At Haggai, our work begins and ends with one conviction: that access to the Good News of Jesus Christ changes everything.

Every day, our team works to equip trusted, local leaders so they can demonstrate and present the Gospel in their own communities and countries. These men and women — already serving as leaders in business, education, ministry, healthcare, and government — labor faithfully in places where that access is scarce and the challenges are many.

Where the Gospel is absent, families fracture. Communities struggle. People live without the hope that anchors them to something greater than life on this earth.

Christian leaders living in countries closed to the Gospel have a front row seat to this truth. They see the suffering and the hopelessness.

But where the transformative power of the Gospel takes root, restoration follows.

Lives are reoriented.
Families are healed.
Communities are rebuilt.
Nations are changed.

This is why the work of Haggai matters, and why it is so urgent. When a Christian leader is equipped to change the community

they know so well and love so much, their impact creates a ripple effect of restoration.

This past year, we watched God continue to do what only he can do. He removed barriers, opened doors, and broke down walls so that more people in more places could encounter the Gospel. This State of the Ministry Report is itself an act of access. It is an open door we extend to you, our faithful partners, so you can see what God has done through Haggai over the last year.

At the heart of our mission is the belief that when leaders are equipped, lives change, and when lives change, entire communities follow. Access makes that possible. It bridges distance, overcomes limitation, and multiplies the voices God is raising up around the world.

As I step into the role of leading Haggai in such a time as this, I am deeply inspired. Inspired by our team's faithfulness, by the leaders across the globe who continue to say "yes" to God's call, and by your generosity ... which makes all of it possible.

Together, we are advancing the Gospel in ways that impacts lives today and will transform generations to come.



STACI THOMAS
Chief Executive Officer



NATIONAL MINISTRY UPDATE

Haggai's National Ministries demonstrate unwavering support for the vision and mission of Haggai by faithfully multiplying leaders to increase access of the Gospel to those who have not heard across the developing nations. Their commitment is evident in the way they steward ministry in countries around the world through a model that is deeply local, highly sustainable, and mission focused.

Haggai's alumni associations play a vital role in this movement by organizing National Seminars, where emerging leaders are equipped, inspired, and mobilized to more effectively demonstrate and present the Gospel. As these new leaders embrace the vision, they in turn equip others — creating a powerful cycle of multiplication that continues to expand Haggai's global impact.

This National Ministry strategy has produced remarkable fruit over the decades. National Seminars, began in 1975, and since then more than 137,000 leaders have been equipped through these seminars — a legacy reflected in Haggai's wider National Ministry movement.

Some of the strongest and most vibrant examples of National Ministries can be seen in India, Brazil, Indonesia, the Philippines, Malaysia, Nigeria, Mexico, and Colombia. These ministries demonstrate how local leadership, when empowered and entrusted, can effectively carry forward the mission in culturally relevant and transformational ways.



SUNDAR SANGMA
Vice President of International
Ministry Development

Strategic Growth Plan FY 2026 - 27

To accelerate the growth of the Haggai National Ministry, we are embarking on the following key lead measures:

- Regular strategic meetings with alumni associations
- Motivating alumni associations to equip more leaders through Haggai National Seminars
- Equipping faculty members for greater effectiveness
- Reactivating less active alumni associations
- Equip 14,000+ leaders through National Seminars





EQUIPPING UPDATE

The Haggai Leader Experience (HLE) remains central to our mission of equipping leaders, but our focus extends beyond the event itself. We are strengthening the overall learning ecosystem by enhancing curriculum, cultivating community, and fostering environments where spiritual formation, reflection, and practical application lead to lasting transformation. The impact of the HLE is increasingly shaped by the integration of content, relationships, and the work of the Holy Spirit.

This year marked key milestones with the launch of the first Diaspora and Francophone HLEs, expanding our reach across linguistic, cultural, and geographic boundaries. At the same time, we have prioritized strengthening the HLE culture by intentionally building trust, engagement, and a sense of shared purpose. Recent outcomes reflect this emphasis. Participants are making significant ministry commitments, demonstrating that transformation happens through community and calling, not just content delivery.

We have also strengthened consistency and scalability across our programs by improving systems, refining operational processes, and creating clearer resources for leaders. At the same time, we continue to invest in leadership

development to help ensure excellence, alignment, and long-term sustainability as the HLE grows.

Beyond the HLE, the new initiative called Leader Enablement is building a global support system to sustain engagement, foster collaboration, and provide ongoing spiritual and ministry support. This includes structured post-HLE engagement, digital platforms, and measurable participation goals.

Additional progress includes expanding access to Equipping to Evangelize, a tool designed to help believers share their faith more effectively, by making it available in multiple languages. We have also introduced better ways to measure impact, helping us strengthen programs and understand long-term results more clearly.

Together, these efforts are creating a stronger, more connected, and scalable equipping model, one that supports leaders not only during the HLE but throughout their lifelong ministry journey.



DR. ARTHUR DHANARAJ
Chief Learning Officer



GLOBAL INSIGHT

aggai is a part of perhaps the largest, most diverse network – diverse in culture and vocation – of missional leaders in the non-Western world. Our network’s collective reach and, thus, collective understanding of the world and its needs is unparalleled. Our pioneering Global Insight initiative seeks to surface this wisdom and share it with the world. We have spent decades investing in the formation of this network; now it is time to learn from them.

We are in the early stages of stewarding this opportunity after our first Global Insight Forum in Asia at the end of 2025, where we gathered our most pioneering leaders from Asia to learn from them. Now we are analyzing their contributions to the forum and beginning to create resources, with our first Global Insight e-book nearing production this summer. In the e-book you will find paradigms like “Everyday Commission” and “Holistic Witness,” concepts formed by our network of leaders that can help all followers of Christ live out and share their faith with greater impact and faithfulness.

Look for resources and learnings on themes like digital technology, the next generation, emerging religious trends, and more that will be coming out later this year. We are also planning our Latin America forum for 2027, as we continue to fill out a global portrait of how God is at work in the world through the experience of our leaders. This forum will be followed by gatherings in Africa and the Middle East, as we explore the unique ways our network is bearing witness to the Kingdom in places of greatest need.



DR. TYLER LENOCKER
Vice President of Global Research





THE HEART OF THE MATTER

“You know what is in everyone’s heart. So, from your home in heaven, answer their prayers according to the way they live and what is in their hearts” (1 Kings 8:39, CEV).

Over the past seven years, I have come to know and deeply appreciate this community of faithful partners who support Haggai International through prayer and generosity. As I step into this new role, I am grateful for all that God is doing in you and through you to make this ministry possible.

Last fiscal year, giving increased by 8%, with 807 partners worldwide contributing \$13,341,000. This diverse community of financial and Life-Giving Partners spans generations, cultures, nations, and theological traditions. Some gave for the first time; others have supported Haggai International for more than 40 years. Together, you share a love for God and a commitment to advancing the Gospel of Jesus — his love, truth, and vision for the world. You know in your heart that unless the Lord builds the house, its builders labor in vain (Psalm 127:1). You also recognize that Gospel-centered change is the only lasting change.

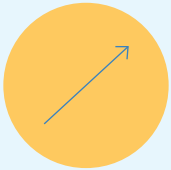
You know eternity matters. You long to see every child, mother, and father transformed by the Gospel and claimed by God forever. You are encouraged by the change Haggai Leaders bring to people who are suffering and searching, yet you grieve that more than 41,000 people die each night without hearing the Gospel. From your deep love for God and for people, you have stepped out in faith.

Most of all, you have heard God’s call to give to Haggai International and its mission to see every nation redeemed and transformed by the Gospel of Jesus. God has invited you into his work, and you have responded “yes,” joining Haggai Leaders around the world who have also followed his leading.

Our prayer for you echoes the words of Jeremiah: God knows what is in your heart — and so do we. We see it reflected in your giving as God’s restoring work unfolds. May God answer your prayers, bless your life, and honor the faithfulness and love you carry in your heart.



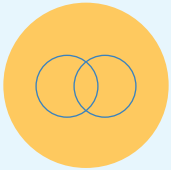
DR. DAVID DAVIS
Chief Advancement Officer



GIVING

8%

INCREASE IN OVERALL GIVING



PARTNERS

807

INDIVIDUALS AND FAMILIES GIVING FAITHFULLY THIS YEAR



CONTRIBUTIONS

\$13,341,000

ENTRUSTED TO HAGGAI’S MISSION BY OUR PARTNERS

CHURCH HIGHLIGHT

Church at Sandhurst's journey with Haggai International began in 2024, through a simple connection with a regional representative. As the leadership team learned more about the ministry, their Missions Outreach Team sensed a strong desire to invest. What stood out was not only Haggai's long history, but also how clearly God's work was evident through it.

With a growing commitment to global missions, the church recognized both its calling and its limitations. While they have supported partners around the world and even sent families into the mission field, there are regions where physical presence is not possible. Through Haggai, they found a way to engage meaningfully in those places. Their financial support in 2025 connected them with leaders serving in areas with limited access to the Gospel, offering a tangible way to participate in ministry where they could not go themselves.

This partnership has strengthened their missions engagement at home as well. Through existing relationships in the 10/40 Window, a region spanning North Africa, the Middle East, and Asia, where many people have little access to the Gospel, the church understands both the unique challenges of ministry and its own limitations in being physically present.

They also recognize the sensitive nature of this work, which makes it even more meaningful to receive trusted insight into what God is doing. Knowing they can support leaders and ministries that many may never hear about has deepened their sense of purpose and strengthened their connection to the global Church.

What resonates most is Haggai's focus on developing qualified leaders. By equipping and empowering local individuals, the ministry multiplies impact in a sustainable way. The church values this approach, recognizing it as both strategic and effective in advancing the Gospel.

Looking ahead, Church at Sandhurst hopes their giving contributes to lasting spiritual impact in regions where the Gospel is not widely known.

“
Their vision is to see local leaders strengthened, communities transformed, and God's Kingdom advanced through faithful partnership.
”





ADVANCING TECHNOLOGY

In a season when ministry increasingly occurs across borders, time zones, and devices, technology has become one of the quiet but vital ways we steward the moment God has entrusted to Haggai International. This year, our technology services work has focused on building infrastructure that protects our staff, accelerates our mission, and honors the generosity of those who partner with us.

We strengthened the security posture of every device our international staff uses to do ministry, modernizing endpoint management and single sign-on across the organization. These investments mean that when a staff member halfway around the world logs in to serve a Haggai Leader, their work is protected, their identity is verified, and the data entrusted to us, including donor records, leader histories, and ministry stories, is safeguarded with the same care we give to the gifts that fund it.

Behind the scenes, we have been working to unify the systems that hold our institutional memory. By working to bring our leaders, alumni, Life-Giving Partners, and ministry partners into an interconnected platform, our goal is to be able to see the full arc of a relationship at a glance, freeing more time for the conversations and discipleship that truly matter.

We have also leaned into thoughtful AI automation across systems, translation workflows, and annual staff reviews, replacing hours of manual effort with systems that simply work. Each hour reclaimed is an hour returned to the mission.

Just as meaningful, we launched a suite of unified staff training sites that brings our teams onto the same page and equips every staff member to use the technology at their fingertips with greater confidence and skill. Better-equipped people make better use of every tool we deploy, and that multiplies the impact of everything else we are building.

None of this is technology for technology's sake.

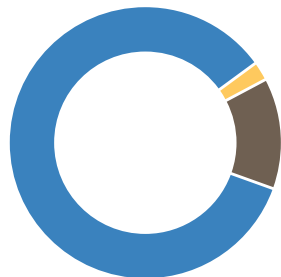
Every system, every safeguard, every line of code exists so that the Gospel can move faster, farther, and more securely through the leaders God is raising up around the world.

As we steward this moment, we are mindful that the tools in our hands today were unimaginable a generation ago, and we hold them with gratitude, asking how each one can be used to advance the name of Christ.

TIM KEMP
Vice President of Technology Services

FINANCIAL HIGHLIGHTS

Fiscal Year 2026



SOURCES OF FUNDS

● Contributions	● Participant Fees
\$13,341,000	\$411,000
● Investment Earnings & Reserves Utilization*	Total
\$2,217,000	\$15,969,000



USE OF FUNDS

● Ministry Services	● Administration & Support
\$10,439,000	\$5,530,000
Total	
\$15,969,000	

MINISTRY SERVICES

Funds were used to:

- Increase global presence for recruitment of leaders, develop thought leadership in sharing the Gospel, and support National Ministries with tools and resources.
- Facilitate in-person equipping sessions in the Middle East, Africa, Asia, and Latin America.

ADMINISTRATION & SUPPORT

Funds were used to:

- Increase Haggai brand presence in the U.S.; expand donor base; fill open positions on the Advancement, Marketing, IT, and Finance teams; grow church partnerships and digital footprint; and expand existing donor engagement.

*Investment Earnings & Reserves Utilization include investment earnings and board directed endowment and other reserve funds. The numbers represented above are based on our 2026 fiscal year, which runs from April 1, 2025, to March 31, 2026. Please note that included here are financial highlights. Visit haggai-international.org for the full form 990 or contact us if you have questions.



BOARD OF TRUSTEES

Haggai International continues to advance its mission with remarkable impact and renewed momentum as it enters its 57th year of ministry. We remain firmly committed to Haggai’s original vision: equipping local leaders to share the Gospel in some of the world’s most difficult to reach regions. This focused strategy has yielded significant fruit, with more than 176,000 leaders trained across 190 countries and 439 active alumni centers extending the ministry’s reach globally.

Building on the pioneering vision of founder Dr. John Edmund Haggai, and the organizational strength established under Dr. Bev Williams’ leadership, the ministry is entering a new season marked by both continuity and growth. With a disciplined financial model, clear mission alignment, and no deviation from its core purpose, Haggai International is well positioned for expanded impact. Chief Executive Officer Staci Thomas and Chief Advancement Officer David Davis bring experienced, mission-driven leadership to guide this next chapter.

The ministry continues to equip thousands of leaders annually, while its alumni network amplifies this impact through multiplication. Recent developments in Mongolia illustrate this catalytic effect, where Haggai Leaders helped foster collaboration that is contributing to significant spiritual openness in a strategically important nation.

Looking ahead, Haggai International sees multiple emerging opportunities for similar breakthroughs worldwide. By investing in indigenous leaders, the ministry enables sustainable, locally driven transformation that addresses both spiritual and physical needs, reflecting Christ’s holistic model of ministry.

Every day, hundreds of Haggai Leaders are actively addressing critical issues such as poverty, human trafficking, and hunger in their communities.

For supporters, Haggai International represents not just a ministry to support, but an invitation to join God’s work already unfolding around the world. With strong leadership and a clear vision, the most impactful season of ministry is still ahead.

BOARD OF TRUSTEES

February 28, 2026 – February 26, 2027

Hock Siew Ong	2024 to 2027*
Peyton Day	2026 to 2027*
Hiro Isogawa	2026 to 2027*
Terry Johnson	2026 to 2027*
John Gramling	2025 to 2028
Laura Abernathy	2025 to 2028
Kevin King	2025 to 2028
Jim McCormick	2025 to 2028
Tom Ferguson	2026 to 2029
Amory Scott	2026 to 2029

Note: Term of office ends at the Annual Board Meeting of each respective year at the conclusion of the board meetings.

*Term of office ends at the conclusion of the 2027 Annual Board Meeting.

WHAT'S NEXT

Across the world, in places you may never visit, God has been at work through people who you may never meet. He's been reflecting his glory through his creation, working through the Holy Spirit to transform individuals and restore communities because of the power of the Gospel. He has been working through people in ways that only he could orchestrate.

Every day we hear the stories of these faithful leaders who are responding to God's call with obedience, faithfulness, and hope amid extraordinarily challenging circumstances. God is the author of these stories, and we at Haggai have the privilege of participating with God in what he is doing around the world. Because you faithfully partner with us, these are your stories, too.

At the beginning of the year, the leader of an NGO in eastern Asia mobilized a team to present the Gospel to children on 78 different street corners in their city, with a 12-month goal of reaching 20,000 youth.

A few months ago, an engineer at a manufacturing plant in a Muslim country started doing lunchtime Bible studies on the factory floor.

An attorney and Supreme Court Judge, called to set a new standard of integrity in her country in Africa, was appointed to the United Nations Security Council after years of boldly serving as a Jesus follower in a country closed to Christianity.

In the Middle East, a man turned down a job offering a significantly higher income because he wanted to remain in his home country to advance the Gospel, where most people have not heard it.

They live in different regions. They speak different languages. The challenges they face are unique. But they share one thing in common: They wanted to be equipped to respond to God's call on their lives. This year, more than 14,000 leaders stepped into similar opportunities.

Thousands of leaders have now returned home, not just inspired, but prepared to demonstrate and present the Gospel. Prepared to equip others. Prepared to transform their communities and countries.

And the impact didn't stop with them. It multiplied.

In regions where the Gospel cannot be safely accessed, leaders continued to meet. They gathered in homes, in small groups, in trusted spaces across 116 countries and territories. They taught, encouraged, and strengthened one another, often at great personal risk. Because of the Lord's call on their lives to advance the Good News of Jesus Christ, salvation and transformation is happening in real time. The impact of this year is measured not only in sessions and seminars, not only in the numbers equipped or the faculty prepared, but in what is happening afterwards.

A leader returns home and responds to God's call. That same leader begins equipping others to demonstrate and present the Gospel. A pastor inspires their church to become more engaged in its community. A business owner models integrity and generosity in a way that is culturally uncommon. A network of alumni decides to collaborate where there was once isolation.

The ripple effect is real. And you have been a part of it. You are a part of these stories where the impact of one equipped leader expands to transform countries and communities. As someone who cares about the brokenness of our world, you likely realize that this year also required adaptability.

With geopolitical tensions, travel became complicated, regulations increased, and visa requirements grew more complex.

Every session felt like a miracle. We know your prayers for us were answered.

With our digital model, leaders who have been displaced from their homes because of war and persecution were still equipped. With an extensive network of Gospel-centered partnerships in Mongolia, more people in that country have heard the Good News of Jesus Christ than ever before. Our first Global Insight Forum gathered leaders to collaborate on how to reach the lost in our current culture.

In this broken and ever-changing world, even when doors seemed to close, God opened new ones.

As I reflect on the work of Haggai over the last year, I am reminded of Paul's letter to the Corinthians when he says, "for a wide door for effective work has opened to me, and there are many adversaries" (1 Corinthians 16:9, ESV). There were many obstacles this year, but Jesus tells us in John 10:9 that he is the door. He wants his people entering the Kingdom through him. And nothing can thwart his plans.

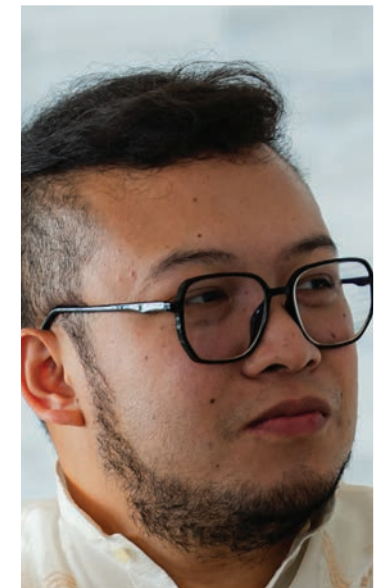
Your prayers have been a part of God's plans for Haggai this year. Your investment is preparing tomorrow's leaders. Your partnership is changing the world. Your prayers strengthen it.

Your belief that nothing changes the world like the Gospel glorifies the Lord. There are still many who have never heard. There are still leaders waiting to be equipped. There are still communities longing for hope.

But if this year has shown us anything, it is this: When God's people respond in faith, the impact is beyond what we can measure. Thank you for being part of this story.



STACI THOMAS
Chief Executive Officer



PRAYERFUL REFLECTION

As you pray through these reflections, may the Lord draw us closer to Jesus, shape our hearts for his purposes, and empower us by the Holy Spirit for Gospel impact.

Our Heavenly Father graciously calls us to witness his work.

- His transforming work across the globe, in local communities and among the nations.
- The lives and ministries of those he has placed in positions of influence, bringing Gospel-centered change, healing, and restoration.
- A growing and vibrant community of believers faithfully serving with wisdom, grace, and creativity in ways that speak meaningfully to the people around them.
- The many stories of redemption and healing, freedom and encouragement, fellowship and joy that he continues to unfold.

Our Lord Jesus draws us near and shapes our hearts.

- With a deep longing for our Savior, who holds us in his steadfast love.
- With a hunger for his Word and with a humble dependence on his abundant grace.
- With willing submissiveness to his will and purpose, leading to lives that are fruitful and flourishing.
- With renewed clarity in vision and calling, firmly rooted in who we are in him.

May the Holy Spirit inspire, strengthen, and prepare us.

- With a growing love for those who do not yet know him, and a joyful expectation that he will grant opportunity, wisdom, and power to help them experience the love of Christ.
- With hearts that trust and rest fully in him, in seasons of adversity or abundance, trial or triumph.
- With generosity, humility, and willing surrender, expecting him to work powerfully in and through us.
- With the deep joy of being found faithful and being poured out for his Kingdom in whatever way he asks.

Your Kingdom come, Your will be done, On earth (and in our lives) as it is in Heaven. Amen.



DR. JOEY CHUAUNSU
Executive Director of Leader Enablement



FOR THE RESTORATION OF ALL THINGS



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